

Emeritus Prof. Kim Michelle Langfield-Smith  
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## **Qualifications**

FCPA

FCA

GAICD

## **Employment**

### **Emeritus Professor**

Office of the Provost and Senior Vice-President  
MONASH UNIVERSITY  
3 Apr 2017 → present

## **Research Publications**

### **Journal articles**

**Revisiting the vexing question: Does superior corporate social performance lead to improved financial performance?**  
Lee, D. D., Faff, R. & Langfield-Smith, K., 2009, In: Australian Journal of Management. 34, 1, p. 21 - 49 28 p.

**Strategic management accounting: How far have we come in 25 years?**  
Langfield-Smith, K., 2008, In: Accounting, Auditing & Accountability Journal. 21, 2, p. 204 - 228 25 p.

**The relations between transactional characteristics, trust and risk in the start-up phase of a collaborative alliance**  
Langfield-Smith, K., 2008, In: Management Accounting Research. 19, 4, p. 344 - 364 21 p.

**Multiple perspectives of performance measures**  
Chenhall, R. H. & Langfield-Smith, K., 2007, In: European Management Journal. 25, 4, p. 266 - 282 17 p.

**Structure, formality and the importance of financial and non-financial information in strategy development and implementation**  
Bhimani, A. & Langfield-Smith, K., 2007, In: Management Accounting Research. 18, 1, p. 3 - 31 29 p.

**Accountants' commitment to their profession: Multiple dimensions of professional commitment and opportunities for future research**  
Hall, M., Smith, D. A. & Langfield-Smith, K., 2005, In: Behavioral Research in Accounting. 17, p. 89 - 109 21 p.

**Performance measures in supply chains**  
Langfield-Smith, K. & Smith, D. A., 2005, In: Australian Accounting Review. 15, 1, p. 39 - 51 13 p.

**The effect of service process type, business strategy and life cycle stage on bureaucratic MCS in service organizations**  
Auzair, S. & Langfield-Smith, K., 2005, In: Management Accounting Research. 16, 4, p. 399 - 421 23 p.

**Structural equation modeling in management accounting research: critical analysis and opportunities**  
Smith, D. A. & Langfield-Smith, K. M., 2004, In: Journal of Accounting Literature. 23, p. 49 - 86 38 p.

**The effects of national culture on the design of management accounting information systems**  
Choe, J. & Langfield-Smith, K., 2004, In: Journal of Comparative International Management. 7, 1, p. 3 - 24 22 p.

**Antecedents to management accounting change: a structural equation approach**

Baines, A. R. & Langfield-Smith, K. M., 2003, In: Accounting, Organizations and Society. 28, 7-Aug, p. 675 - 698 24 p.

**Management control systems and trust in outsourcing relationships**

Langfield-Smith, K. M. & Smith, D., 2003, In: Management Accounting Research. 14, p. 281 - 307 27 p.

**Performance measurement and reward systems, trust, and strategic changes**

Chenhall, R. H. & Langfield-Smith, K. M., 2003, In: Journal of Management Accounting Research. 15, p. 115 - 141 27 p.

**Supporting employee participation: Attitudes and perceptions in trainees, employees and teams**

Langan-Fox, J., Code, S., Gray, R. & Langfield-Smith, K., 2002, In: Group Processes and Intergroup Relations. 5, 1, p. 53 - 82 30 p.

**Technical language, advice understandability, and perceptions of expertise and trustworthiness: the case of the financial planner**

Joiner, T. A., Leveson, L. & Langfield-Smith, K. M., 2002, In: Australian Journal of Management. 24, 1, p. 25 - 43 19 p.

**Analyzing shared and team mental models**

Langan-Fox, J., Wirth, A., Code, S., Langfield-Smith, K. & Wirth, A., 2001, In: International Journal of Industrial Ergonomics. 28, 2, p. 99 - 112 14 p.

**Team mental models: Techniques, methods, and analytic approaches**

Langan-Fox, J., Code, S. & Langfield-Smith, K., 1 Jan 2000, In: Human Factors. 42, 2, p. 242-271 30 p.

**The implementation of innovative management accounting systems**

Chenhall, R. H. & Langfield-Smith, K., 1 Jan 1999, In: Australian Accounting Review. 9, 19, p. 37-46 10 p.

**Innovations in Management Accounting**

Chenhall, R. H. & Langfield-Smith, K., 1999, In: Australian CPA. p. 76 - 78 3 p.

**Reasons for Innovation**

Chenhall, R. H. & Langfield-Smith, K., 1999, In: Australian CPA. p. 75 - 77 3 p.

**Productivity and performance indicators in enterprise agreements**

Langfield-Smith, K. & Madden, D., 1 Jan 1998, In: Australian Accounting Review. 8, 16, p. 33-42 10 p.

**Adoption and Benefits of Management Accounting Practices: An Australian Study**

Chenhall, R. H. & Langfield-Smith, K. M., 1998, In: Management Accounting Research. p. 1 - 19 19 p.

**Developing co-operative buyer-supplier relationships: A case study of Toyota**

Langfield-Smith, K. & Greenwood, M., 1998, In: Journal of Management Studies. p. 331 - 353 23 p.

**Factors Influencing the Role of Management Accounting in the Development of Performance Measures within Organizational Change Programs**

Chenhall, R. H. & Langfield-Smith, K. M., 1998, In: Management Accounting Research. p. 361 - 386 26 p.

**The Relationship between Strategic Priorities, Management Techniques and Management Accounting: An Empirical Investigation Using a System Approach**

Chenhall, R. H. & Langfield-Smith, K. M., 1998, In: Accounting, Organizations and Society. p. 243 - 264 22 p.

**Management Control Systems and Strategy: A Critical Review**

Langfield-Smith, K. M., 1997, In: Accounting, Organizations and Society. p. 207 - 232 26 p.

## EXPLORING THE NEED FOR A SHARED COGNITIVE MAP

Langfield-Smith, K., 1 Jan 1992, In: Journal of Management Studies. 29, 3, p. 349-368 20 p.

## Measuring differences between cognitive maps

Langfield-Smith, K. & Wirth, A., 1 Jan 1992, In: Journal of the Operational Research Society. 43, 12, p. 1135-1150 16 p.

## The Alignment Of Management Accounting With Manufacturing Priorities: A Strategic Perspective

Samson, D. A., Langfield-Smith, K. & McBride, P., 1 Jan 1991, In: Australian Accounting Review. 1, 1, p. 29-40 12 p.

## Implications for investors, managers, auditors, valuers and regulators of discrepancies in commercial valuations

Locke, S. M. & Langfield-Smith, K., 1 Jan 1989, In: Land Development Studies. 6, 1, p. 29-39 11 p.

## Chapters

### Supply chain management: Enhancing performance through performance measurement systems

Langfield-Smith, K. & Smith, D., 2009, *Practices, Profession and Pedagogy in Accounting: Essays in Honour of Bill Birkett*. Baxter, J. & Poullaos, C. (eds.). University of Sydney NSW Australia: Sydney University Press, p. 235 - 263 29 p.

### Managing the IS outsourcing relationship

Langfield-Smith, K. & Smith, D., 2008, *Information Technology Outsourcing*. Rivard, S. & Aubert, B. A. (eds.). United States: M E Sharpe Inc, p. 163 - 188 26 p.

### A review of quantitative research in management control systems and strategy

Langfield-Smith, K., 2007, *Handbook of Management Accounting Research*. Chapman, C. S., Hopwood, A. G. & Shields, M. D. (eds.). 1st ed. Oxford UK: Elsevier, Vol. 2. p. 753-783 31 p. (Handbooks of Management Accounting Research).

### Understanding management control systems and strategy

Langfield-Smith, K., 2006, *Contemporary Issues in Management Accounting*. Bhimani, A. (ed.). New York USA: Oxford University Press, p. 243 - 265 23 p.

### What do we know about management control systems and strategy?

Langfield-Smith, K., 2005, *Controlling strategy: management, accounting and performance measurement*. Chapman, C. S. (ed.). 1 ed. New York USA: Oxford University Press, p. 62 - 85 24 p.

### Toyota Australia

Greenwood, M. & Langfield-Smith, K. M., 1997, *The Best Practice Experience: Machinery Equipment and Other Manufacturing Industries*. South Melbourne Vic Australia: Pitman Publishing, p. 433 - 464 32 p.

## Activities

### International Federation of accountants (External organisation)

Kim Langfield-Smith (Member)  
2008 → 2013

## Awards

### Ensuring Australia's competitiveness by implementing targeted performance measurement systems across the extended supply chain

Langfield-Smith, K. M. & Smith, D.  
Australian Research Council (ARC), Australian Research Council (ARC): A\$330,000.00, Australian Research Council (ARC), Monash University  
1/07/11 → 31/12/16